

### **CONSUMER BEHAVIOR (BEM 325)**

Professor: Kenny Herbst Office: 239 Farrell Hall Phone: 336.758.4215 Office Hours: By appointment

E-mail: herbstk@wfu.edu (an excellent way to contact me)

www.business.wfu.edu/herbst Website:

Zoom: Classroom link

### LET'S BEGIN WITH A BRIEF CONSUMER BEHAVIOR STORY...

Mini Case: Tide Wants to Avoid "Diluting" Its Brand Equity For decades, consumers have approached the shelf looking for familiar Procter & Gamble (P&G) brands such as Bounce, Charmin, Crest, Mr. Clean, and Tide, among others. Tide powder arrived on the shelf in 1946, and it coincided well with the introduction of automatic washing machines. Tide was revolutionary in the way that it provided a way to wash clothes using a small cup of powder.

Tide quickly became the No. 1 detergent in the United States, and its profits fueled P&G's creation of its other aforementioned major brands. Consumers were willing to pay more for the trust in knowing that if it was Tide, then it was worth the extra money.

Mr. Pete Bledsoe, P&G's Senior Brand Manager for Tide, sat at the Great American Ballpark on the banks of the Ohio River sipping a Schlitz beer while eating Cincinnati's famous Skyline Chili. P&G Night at the ballpark was an annual event, and this particular August, the Cincinnati Reds were in the hunt for the National League Central crown. Still, the stadium was only half-full because people lacked the discretionary funds needed to enjoy a night at the ballpark. The recession and its direct effects were felt everywhere, and the detergent category was no exception. To save money, consumers were buying cheaper versions of established brands as well as private-label detergents.

Tide was as trusted and as recognized as any brand in the supermarket. Tide came with a high price tag, however. In good times, consumers were willing to pay more for Tide -- the brand used for decades by their parents and by other trusted friends and family members. In tougher financial times, however, consumers opted to purchase more inexpensive products (e.g., private-label detergents).

Tide was not immune to this trend, and the data were speaking loudly.

For the four weeks in July, Tide had 17.4% and 17.1% market share of the liquid laundry detergent and powder laundry detergent categories, respectively (not including Wal-Mart data). Although many brand managers would be quite happy with these numbers, for Mr. Bledsoe, these were unprecedented lows in both categories, and the numbers had sharply declined in merely one year. Mr. Bledsoe met with his associates weekly to brainstorm about ways to reinvigorate the Tide brand. Ms. Chelsea Dixon, an Assistant Brand Manager for Tide, suggested that something closer to a basic version would fit nicely into the existing line of detergents. This basic version would be priced very competitively. Mr. Bledsoe was reluctant to try this. He thought that a basic version of Tide might eat away at the market for regular Tide (that accounted for \$3 billion and just under 4% of P&G's annual revenue).

In the end, the decision of whether to go with a basic version of Tide was Mr. Bledsoe's. He told his colleagues that if this path was to be considered seriously, then there were a couple of issues which needed to be addressed before other steps were taken.

- 1. Would this basic version of Tide be powder or liquid? Most of Tide detergents were sold in liquid form. During the tough economic times, however, powdered versions (because of their lower price) were becoming increasingly popular. Testing powder was also significantly less expensive than testing liquid.
- 2. In market research, the word first mentioned when consumers were asked about Tide was "orange." Mr. Bledsoe wondered if this basic version of Tide should also be orange, or if the package should be in a different color. After all, consumers move in and out of the detergent aisle briskly, and package color drives choice.

If you were Mr. Bledsoe, P&G's Senior Brand Manager for Tide, how would you proceed with the potential launch of this basic version of Tide detergent?

In this consumer behavior class, you will learn how to tackle marketing challenges like these in which the psyche of the consumer needs to be carefully considered. Marketing (largely based on understanding consumer behavior) is responsible for generating demand for products. If we do not do our jobs as marketers by building consumers' desire to purchase our products, then our products will not succeed in the market. We must build a loyal and passionate customer base who demands what we can make well for them. This class will help you learn what to consider in the way of consumer behavior/psychology and how to move forward!

# COURSE DESCRIPTION, UPCOMING COURSE DISCUSSIONS/TOPICS, AND COURSE GOALS:

We are all consumers. We are also complex -- and our fickle nature makes it very difficult for marketers to predict our buying patterns over time. In this course, using business cases, conceptual discussions, and Dan Ariely's *Predictably Irrational*, we will study and discuss the importance of understanding the psyche of the consumer. By the end of the course, you will understand the challenges associated with making decisions using insights from the world of consumer behavior.

We will discuss the importance of effective positioning, given the intricate consumer behavior details presented in the *Clocky* case. The Clocky is an alarm clock that forces an individual to get out of bed to silence it! Should Clocky be positioned as a rational/functional sleep aid or as a fun/fad gift? Who is the target market, and what is the value proposition for Clocky? Do these two things shift depending on your chosen Clocky positioning? In addition, is Clocky a sustainable product, or is it a fad? Also, as we think about marketing strategy and marketing mix-positioning synergy, how do the 4 Ps evolve depending on your chosen Clocky positioning?

We will then analyze the effect of negative consumer marketing on brand image and brand loyalty in our *Victoria's Secret* case. We will also see how important it is to understand the effect of influencers on consumer behavior in our *Cialis* case. In our final case, *Modelo*, we will examine whether the brand should continue to develop separate marketing campaigns for Hispanic consumers and for the general market.









By the end of the course, you will be able to do the following:

- Make marketing decisions considering consumer behavior/psychology
- Think critically about consumer behavior/psychology issues that are in today's headlines
- Appreciate the importance of understanding the ever-changing consumer
- Understand the roles of digital marketing efforts on consumer behavior

### **BOOK AND CASES:**

The book that we will use throughout this course is *Predictably Irrational* (2009) by Dan Ariely. To access our cases, please purchase the Harvard case coursepack. Instructions for purchasing the book and for purchasing the Harvard case coursepack are in a subheader in the "Welcome to Consumer Behavior!" module on Canvas.

### **HONOR CODE:**

"The Wake Forest Undergraduate Honor Code (the 'Honor Code') is grounded in a fundamental commitment from each member of our community to honesty and integrity. Adherence to the Honor Code enables our community to live and to work together with a shared sense of trust and respect. Violations of the Honor Code are treated with the utmost seriousness because they undermine both personal integrity and community standards. Specific offenses under the Honor Code include cheating, plagiarism, stealing, and deception in both academic and social settings." This excerpt (above) is from the "Student Conduct" page of our "Student Handbook."

### **USE OF GENERATIVE ARTIFICAL INTELLIGENCE:**

Generative AI (e.g., ChatGPT, Bing, etc.) may be used for assignments in this course if appropriately cited. If you are in doubt as to whether you are using AI language models appropriately in this course, then please discuss this with your instructor. Examples of citing AI language models are available here. Because Generative AI can help you think (but not think for you), it is inappropriate simply to submit anything generated from AI tools without checking/modifying, in some way, for your use (like needing to put quotes from another author into your own words). You should also know that Generative AI can be wrong -- confidently, in fact -and you will be responsible for any errors or omissions provided by the tool. Failure to follow this generative AI policy is a violation of the Honor Code.

### **COURSE CONTINUATION:**

This course may go online if I (the instructor) am quarantined. If I become unwell and cannot teach in person or remotely, an understudy instructor may step in. In this latter case, the new instructor will ensure that the course and its content will continue successfully, despite my necessary absence.

### SHARED RESPONSIBILITIES:

Each of us shares responsibility for the health and safety of all in a learning space. You are encouraged to stay informed about the latest guidance and to review the Public Health Emergency Addenda to the Student Codes of Conduct (now part of the Undergraduate Student Conduct Code).

### ACCOMODATIONS FROM THE CLASS OFFICE:

Wake Forest University provides reasonable accommodations for students. If you need an accommodation, then please contact the Center for Learning, Access, and Student Success (CLASS) Office (118 Reynolda Hall, 336.758.5929, class.wfu.edu) as early in the semester/term as possible. Retroactive accommodation will not be provided.

### **DIVERSITY AND INCLUSION:**

At Wake Forest University's School of Business, we understand that a diverse and inclusive learning environment inspires creativity, innovation, and a feeling of belonging which are essential to the art of business. We also know that to address current and emerging national and global marketing challenges, it is important to learn with and from people who have different backgrounds, thoughts, and experiences. We can broaden our perspectives by sharing our personal stories and by learning from one another.

### LIBRARIAN ASSISTANCE:

Our School of Business librarians are terrific. Students often are interested in gathering more information about concepts that we apply in class. Morgan Ritchie-Baum and Summer Krstevska, our terrific librarians in the School of Business' Information Commons, have always served our students extremely well. Morgan and Summer have access to a mountain of databases, secondary research sources, and other information, and they are ready to help you and to answer your questions. Morgan and Summer are available for both in-person and virtual research sessions. Please simply choose the option that works best for your needs when booking an appointment.

### **EXPECTATIONS:**

I expect you to put forth significant effort to learn and to think critically about the material. If you are having trouble with anything in class, then I will be very happy to help you. If you come to class and you are unprepared for any reason, then please let me know before the start of class. I also expect everyone to contribute to her/his team efforts.

### **EXAMS:**

Both exams will be closed-note and closed-book. Exams will be comprised of several short-answer questions. Material from the cases, readings, class discussions, and textbook could appear on the exams. Exam dates are outlined in the class schedule. Please make note of the exam dates now. You are responsible for being present for exams. Make-up exams or early exams will be given for documented medical or family emergencies. In addition, an early exam may be given for other reasons (beyond medical and family emergencies), but you need my approval (please ask for it well in advance of the scheduled exam date) to be given an early exam. A grade of zero will be assigned for a missed exam. Please do not discuss the content of the exam with anyone who has yet to take it.

### **PARTICIPATION:**

Class attendance and participation are not synonymous. I expect everyone to participate. Merely attending class does not enhance your participation grade, but missing class could hurt it. I expect you to have completed all assignments prior to class and to participate fully in class discussions by presenting your insights to me and to your classmates. Please feel free to discuss why you agree with a classmate and please speak up when you have an objection to raise or a disagreement to voice! Scores for participation will be given after each class session. To earn a point for participation at the end of a class session, you will need to have enhanced the learning environment by contributing an insightful comment during the class discussion. Please keep in mind that participation grades, like all other course grades, range from 0-100. Given that participation will comprise 15% of your final course grade, lack of participation in class discussions will result in a lower final course grade.

### PEER EVALUATION FORM:

At the beginning of our 27<sup>th</sup> session (on 4.22), please submit a Peer Evaluation Form (this form is in a submodule in the "Welcome to Principles of Marketing!" module on Canvas) to discuss your contributions to your team's efforts as well as those of your teammates. The peer evaluations could substantially affect one's participation grade if they reflect that a group member has not contributed appropriately. Not submitting one's Peer Evaluation Form on time could also negatively impact one's participation grade.

### **GRADING:**

Your course grade will be calculated as follows:

Exam 1 35% Exam 2 35% Competing with Halo Top (Team Project) 15% Participation 15%

The possible grades for this course are as follows:

Grade	%
A (Mastery Exceptional)	94-100
A- (Highly Proficient Superior)	90-93
B+ (Proficient Very Good)	87-89
B (Capable Good)	84-86
B- (Acceptable)	80-83
C+ (Solid Satisfactory)	77-79
C (Somewhat Questionable)	74-76
C- (Questionable)	70-73
D+ (Unsatisfactory)	67-69
D (Unsatisfactory)	64-66
D- (Unsatisfactory)	60-63
F	Below 60%

### **CASE DISCUSSION:**

The cases describe business situations. Your job is to organize the facts, to extract the important information, and to use this information to develop the best plan for dealing with the situation(s). The case issues are complex, and they are often ambiguous. You will need to draw on the knowledge you have gained in this class and in previous coursework as well as your own creativity and intuition. To benefit from and to contribute to the case discussions, you need to prepare thoroughly. You should not discuss these cases with students who have studied them in past years, and you should not refer to any material from past years. In addition, you should not visit a company's website to get information to use in the case discussion. Please analyze the case using only the information present in it. I encourage you to discuss the cases with your team members. This will allow you to hear others' perspectives on the case before we discuss it together in class.

Cases for the different class sessions have been carefully selected to meet a variety of objectives. They provide exposure to decision making in diverse contexts (e.g., different types of customers, competition, industry situations, etc.). The case for a particular class will deal with issues related to the topic of the day.

### PREDICTABLY IRRATIONAL TEAM LEAD-OFF DAYS:

Each team will have an opportunity to begin one class session by presenting a chapter (please see the Course Schedule that appears later in our syllabus) from our *Predictably Irrational* book. Your team can use slides to present the information, but please do not feel tied to a formal slide-based

presentation. If you want to act out the reading (and the learnings from it) via, say, a skit...then that works too. These presentations can be very informal. They should situate the importance of the session's content, and they should nicely lead us into a discussion of the session's content.

# LAUNCHING A PRODUCT TO COMPETE WITH HALO TOP (TEAM PRESENTATION):

On 4.24, your team will present on a product that you are launching to compete with <u>Halo Top</u>. The presentation should be no more than 10 minutes (and no more than four slides -- not including the title slide). Each team member should have a speaking role in the presentation. Please e-mail a copy of your presentation to me (as a .pptx file) by no later than 5PM on 4.22.



In the presentation, please address the following questions:

- 1. Which of the databases (please use at least three of the databases that are presented by Morgan Ritchie-Baum in class on 2.18) did you use? Please add your citations in the "Notes" section at the bottom of your presentation's title slide.
- 2. What are the most prevalent consumer behavior trends in the traditional (i.e., dairy-based) ice cream market, and do they differ from those trends in the market in which Halo Top competes?
- 3. How will you take advantage of the trends in the less traditional frozen dessert/ice cream market and produce a consumer-focused product that is in line with these trends?
- 4. Which segment(s) did you target and why?
- 5. How did you uncover the segments that are present in the market?
- 6. How did you decide to position your new product, and which insights from the data did you learn in order to arrive at a position in the market?
- 7. Which tactics from class will you apply to the marketing of your new product?

Your grade will be determined by the extent to which you use multiple (at least three) databases (presented by Morgan Ritchie-Baum in class on 2.18) to answer the questions listed above, follow the directions/guidelines above, master the presentation (i.e., slides are proofread, an organized/orderly presentation is delivered, floor time is shared), and engage the audience (e.g., eye contact with your audience is made and your classmates' questions are answered).

### **SCHEDULE OF COURSE ASSIGNMENTS:**

## **Sessions 1 and 2: Course/Consumer Behavior Overview** and The Marketing Concept

Session: Date	Discussion	Objectives	Reading/Assignment
	Topics		
1: Tuesday,	Consumer	1. Define consumer behavior	In Predictably Irrational,
January 14	Behavior and	2. Identify other disciplines (outside of	please read
	Course	marketing) that impact consumer	"A Note to Readers:
	Overview	behavior	Dear Readers, Friends,
		3. Understand the traditional and	and Social Science
		emerging aspects of consumer behavior	Enthusiasts," "How an
		and the role that AI increasingly plays	Injury Led Me to
			Irrationality and to the
			Research Described
			Here," and "The Truth
			about Relativity: Why
			Everything Is Relative
			Even When It Shouldn't
			Be"

Session: Date	Discussion Topic	Case Topics	Reading/Assignment
2: Thursday,	Case 1:	Consumer Behavior, Positioning, and	Clocky
January 16	Clocky	the Marketing Concept	case preparation

## Sessions 3, 4, 5, and 6: Perception, Learning, Memory, and Digital Consumer Behavior

<b>Session: Date</b>	Discussion	Objectives	Reading/Assignment
	Topic		
3: Tuesday, January 21	Perception: Day 1	Understand how sensation and perception differ     Explain how product design affects consumer adoption     Understand how sonic identities can affect perception	Team 1 Predictably Irrational Lead-Off Day: In Predictably Irrational, please read "The High Price of Ownership: Why We Overvalue What We Have"  Another assigned reading has been added to Canvas

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
4: Thursday, January 23	Perception: Day 2	Describe how haptic (touch) cues affect consumer behavior     Identify the stages of perception     Explain how schemas affect the adoption of new products     Understand the importance of perceptual maps in positioning strategy	Assigned readings have been added to Canvas

Session: Date	Discussion Topic	Objectives	Reading/Assignment
5: Tuesday, January 28	Learning and Memory	Explain how classical conditioning can lead to brand affinity     Discuss how marketers effectively repeat advertisements and avoid overexposure     Discuss the effect of consumer involvement on product evaluation     Explain how line extension attractiveness is affected by stimulus association     Describe how nostalgia plays a role in consumer preferences	An assigned reading has been added to Canvas

<b>Session: Date</b>	Speaker	Speaker	Reading/Assignment
	Topic	_	
6: Thursday,	Consumer	Katharina Haynes Bethea	Katharina's assigned
January 30	Behavior and	Enterprise Digital Account Executive,	readings (and questions
	the Marketing	<u>Salesforce</u>	to consider) have been
	Funnel		added to Canvas

## **Session 7: Motivation and Emotion**

Session: Date	Discussion Topics	Objectives	Reading/Assignment
7: Tuesday, February 4	Motivation and Emotion	Describe how the method in which we pay affects purchase     Explain how motivational conflict affects consumer choice     Explain the overjustification effect and its effect on consumer motivation     Describe how mood affects consumer behavior     Explain how the evoking of specific emotions affects consumer decisions	Team 2 Predictably Irrational Lead-Off Day: In Predictably Irrational, please read "The Cost of Social Norms: Why We Are Happy to Do Things, but Not When We Are Paid to Do Them"
		differently	Another assigned reading has been added to Canvas

# **Sessions 8 and 9: Attitudes**

Session: Date	Discussion Topic	Objectives	Reading/Assignment
8: Thursday,	Attitudes:	1. Explain how the three components	Team 3 Predictably
February 6	Day 1	of an attitude differ from each other	Irrational Lead-Off Day:
·		2. Understand how a desire for	In Predictably Irrational,
		cognitive consistency affects attitudes	please read "The Cost of
		3. Understand the importance of	Zero Cost: Why We
		"balance" in consumer decisions	Often Pay Too Much
		4. Explain how a preference for	When We Pay Nothing"
		balance affects the power of celebrity	
		endorsement of products/candidates	Another assigned reading
		5. Understand what needs to be	has been added to Canvas
		measured to predict consumer	
		behavior	

<b>Session: Date</b>	Discussion Topic	Objectives	Reading/Assignment
9: Tuesday, February 11	Attitudes: Day 2	Explain how marketers construct persuasive messages     Understand how various appeals in communication (humor, fear, and sex) affect consumer decisions     Identify the key characteristics a spokesperson must have to be persuasive, and understand how these characteristics differ as a function of consumer involvement     Explain the Elaboration Likelihood Model and its predictions for the best way to promote most effectively	An assigned reading has been added to Canvas

# **Session 10: Personality**

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
10: Thursday,	The Role of	1. Explain the effect of frugality on	Assigned readings have
February 13	Personality in	consumer behavior	been added to Canvas
	Consumer	2. Describe how spendthrifts and	
	Behavior	tightwads differ from each other and	
		complement each other	
		3. Describe how various personality	
		traits manifest themselves in the	
		behavior of consumers	
		4. Describe the "personalities" of	
		some of your favorite brands	
		5. Describe brand arrogance and the	
		role it can play in consumer adoption	

# **Sessions 11 and 12: Halo Top Research**

Session: Date	Speaker	Speaker	Reading/Assignment
	Topic	_	
11: Tuesday,	Consumer	Morgan Ritchie-Baum	Please become familiar
February 18	Behavior	Research & Instruction Librarian -	with the following
	Databases in	Business & Social Sciences,	research sources here in
	the WFU	Wake Forest University	the School of Business:
	School of		IBISWorld
	Business		Business Source Premier
			ABI/INFORM
			NexisUni
			Mintel
			eMarketer
			Statista
			This Market Research
			Report will help you as
			you search for
			information

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
12: Thursday,	Competing	1. Work with your teams on the	Please prepare for new
February 20	with Halo Top:	project	product launch to
	New Product	2. Outline how you will move forward	compete with Halo Top
	Launch	on the product launch	
	Team	3. Ask for clarification in areas in	
	Preparation	which I can be helpful	
	(Day 1)	_	

## **Session 13: Nudging**

Session: Date	Discussion Topic	Objectives	Reading/Assignment
13: Tuesday, February 25	Nudging Consumer Behavior	To understand the importance of nudging in consumer behavior     To use nudging to guide consumers' choices and general behavior	An assigned reading has been added to Canvas

## **Session 14: Midterm Exam Review Session**

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
14: Thursday,	Midterm Exam	1. To review format for the midterm	Please prepare for the
February 27	Review	exam	midterm exam review
-	Session	2. To answer any questions about the	session
		course from Session 1 – Session 13	

**Session 15: Midterm Exam** Tuesday, March 4th 11:00AM - 12:15PM

## **Sessions 16 and 17: Social Influence**

<b>Session: Date</b>	Discussion	Objectives	Reading/Assignment
	Topic		
16: Thursday,	Social	1. Identify the different types of social	Assigned readings have
March 6	Influence	power and discuss how they differ	been added to Canvas
		2. Explain how reference groups	
		influence consumer decisions	
		3. Understand the role of conformity	
		on consumer decisions	
		4. Understand the effect of word-of-	
		mouth and when it can be especially	
		useful in influencing decisions	

Session: Date	Discussion Topic	Case Topics	Reading/Assignment
17: Tuesday,	Case 2:	Negative Consumer Marketing, Brand	Victoria's Secret
March 18	Victoria's	Image, Brand Loyalty, and Brand	case preparation
	Secret	Repair	 

# Sessions 18, 19, and 20: Consumer Decision Making

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
18: Thursday,	Consumer	1. Explain how choice overload can be	Team 4 Predictably
March 20	Decision	detrimental for decision making	Irrational Lead-Off Day:
	Making:	2. Explain the interplay between self-	In Predictably Irrational,
	Day 1	regulation, mood, and decision	please read "The Fallacy
		making	of Supply and Demand:
		3. Describe the consumer buying	Why the Price of Pearls –
		process	and Everything Else – Is
		4. Explain how habitual decision	Up in the Air"
		making differs from brand loyalty	
		5. Describe how nudging affects	
		consumers	

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
19: Tuesday,	Consumer	1. Explain how counterfactual	Team 5 Predictably
March 25	Decision	thinking affects consumer decisions	Irrational Lead-Off Day:
	Making:	2. Identify the heuristics used by	In Predictably Irrational,
	Day 2	consumers to make decisions	please read "Keeping
		3. Discuss how priming can affect	Doors Open: Why
		consumer decisions	Options Distract Us from
		4. Explain the effect that framing	Our Main Objective"
		plays on consumer behavior	
		5. Explain how marketers use	Another assigned reading
		influencers to build consumer demand	has been added to Canvas

Session: Date	Discussion Topic	Case Topic	Reading/Assignment
20: Thursday,	Case 3:	The Role of Influencers on	Cialis
March 27	Cialis	Consumer Decisions	case preparation

# Sessions 21, 22, 23, and 24: AI and Subculture

Session: Date	Speaker Topic	Speakers	Reading/Assignment
21: Tuesday,	From Chaos to	Larry Halstead	Dom and Larry's
April 1	Clarity:	Director of Digital Marketing,	assigned readings have
	How AI	Sales Factory	been added to Canvas
	Powers		
	Marketing	Dom Mercurio	
		Director of Insights & Analytics,	
		Sales Factory	

Session: Date	Discussion Topic	Objectives	Reading/Assignment
22: Thursday, April 3	Subculture	I. Identify the various age cohorts     Describe the key promises made by companies to the various age cohorts     Analyze which brands are targeting the various age cohorts most effectively	Assigned readings have been added to Canvas

Session: Date	Discussion Topic	Case Topics	Reading/Assignment
23: Tuesday,	Case 4:	Consumer Behavior, Marketing to	Modelo case preparation
April 8	<i>Modelo</i>	Hispanic Consumers, and Positioning	

Session: Date	Speaker Topic	Speaker	Reading/Assignment
24: Thursday,	AI +	Varne't Hoskins	Varne't's assignments
April 10	Advertising:	Senior Strategist,	have been added to
	How	BBDO Atlanta	Canvas
	Advertisers		
	Can Use AI to		
	Build Smarter		
	Strategy		

## Sessions 25 and 26: Halo Top Research, Greenwashing, and Virtue Signaling

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
25: Tuesday, April 15	Competing with Halo Top: New Product Launch Team Preparation (Day 2)	Work with your teams on the project     Outline how you will move forward on the product launch     Ask for clarification in areas in which I can be helpful	Please prepare for new product launch to compete with Halo Top

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
26: Thursday, April 17	Greenwashing and Virtue	1. Define greenwashing and virtue signaling	Assigned readings have been added to Canvas
	Signaling:	2. Describe how greenwashing and	
	Their Impact	virtue signaling affect consumers'	
	on Consumer	attitudes and consumers' subsequent	
	Affinity and	purchase decisions	
	Choice	3. Identify brands that are a part of	
		these conversations	

## **Session 27: Final Exam Review Session**

Session: Date	Discussion	Objectives	Reading/Assignment
	Topic		
27: Tuesday,	Final Exam	1. To review format for the final exam	Please prepare for the
April 22	Review	2. To answer any questions about the	final exam review session
	Session	course from Session 1 – Session 26	
			Peer Evaluation Form due (this form is in the
			Session 27 submodule on
			Canvas)
			Please e-mail a copy of your Halo Top Team Presentation to me (as a .pptx file) by no later than 5PM on 4.22

## **Session 28: Halo Top Team Presentations**

<b>Session: Date</b>	Discussion	Objectives	Reading/Assignment
	Topic		
28: Thursday,	Halo Top	1. To present with your team	Please prepare for the
April 24	Team	2. To view final team presentations	Launch to Compete with
	Presentations	3. To ask questions to the teams about	Halo Top
		their findings	Team Presentation

**Final Exam** Wednesday, May 7th **9:00AM - Noon A23 Farrell**