Business Administrator's Forum

November 22, 2013 Benson 401





Mid-Year Close

Presenters: Jennifer Killingsworth, Jeff Manning, and Allison Belton

Business Process/Resource Optimization

Presenter: Brandon Gilliland

Standard Payment Terms

Presenter: Michael Logan

Finance Training Update

Presenter: Natalie Hill

FY14 Mid-Year Closing

Financial & Accounting Services



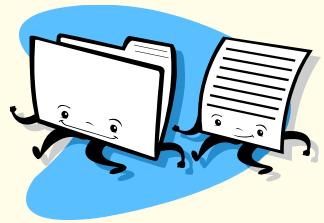
FY14 Mid-Year Closing

Jeffrey Manning Assistant Director, Audit & Compliance





- Mid-Year Close & GAAP including...Your Role
 - Accounts Receivable
 - Accounts Payable
 - Deferred Revenue
 - Prepaid Expense
- Closing Schedule with Key Dates
- Close Comparison Snapshot
- Accounts Payable Reminders



Why a Mid-Year Close?

Mid-year close at December 31st provides a snapshot of the University's financial position, activities, and cash flows on a GAAP basis for the first half of a fiscal year.

Unaudited financial statements are prepared and presented to the Board of Trustees at the January meeting reflecting the University's financial performance ahead of the fiscal year-end close at June 30th.

What is U.S. GAAP?

- **U.S. GAAP** generally accepted accounting principles, in the U.S., are the accounting rules used to prepare, present, and report financial statements for non-profit organizations.
- GAAP includes the standards, conventions, and rules for recording and summarizing transactions, and for the preparation of <u>financial statements</u>.
- Requires that WFU prepare financial statements using the Accrual Basis of Accounting.



What is the Accrual Basis of Accounting?

Accrual basis: accounting method that records revenue transactions in the period earned, and records expenses by matching them to the revenues that they helped create (rather than when payment is made or received).

	Revenue	Expense
Accrual	Accounts Receivable	Accounts Payable
Deferral	Deferred Revenue	Prepaid Expense

Accrual – recognition of revenue/expense in six-months ending 12/31/13.

Deferral – recognition of revenue/expense in periods after 12/31/13.

* Mid-year accruals will reverse in January 2014.



Definition: WFU has performed a service or delivered a good, prior to the end of the period, and has not received payment for the service or goods provided.

Threshold: \$0

Cutoff Dates:

December 31st

June 30th

Campus Responsibility:

- Complete the Deposit Accrual Form found on the Finance website (and on next slide) for Accounts Receivable transactions.
- Deposit proceeds normally when received (use same FOAPAL as on Deposit Accrual Form).

FAS Responsibility:

- December journal entry to record the revenue and receivable, for FY14 December reporting.
- January journal entry to reverse December entry, which will cancel out with the deposit once received.



		(WAKI UNIVI Deposit Acc	E FOREST						
	recorded when a se ial may be necessary		If the payment to Wa	ake Forest for a service	e performed p	orior to	7/1 will not be receiv	ved until after		
Please answer all of	f the following quest	tions:								
1- Whe	n will the service/eve	ent be performed?								
2- Whe	n will the payment b	ne received?								
	ribe the nature of th									
				credit your revenue a						
if yes, then please attach a copy of the journal entry and backup to this form. If no, then please indicate the Fund/Dept/Acct/Activity/Location where the revenue was deposited and the amount. FAS will determine if it is appropriate to record the revenue. Fund Dept Acct Activity Location Amount JE Date (if										
•				Activity (optional)	Locatio (optiona	_	Amount (required)	<u>JE Date (if</u> applicable)		
Acct to Debit	<u>Fund</u>	Dept	Acct			_				
	<u>Fund</u> (required)	Dept	Acct (required)			_				
Acct to Debit Accrual Account to Credit 5- Pleas 6- Pleas	Fund (required) 111111 se attach all supporti se send the complete Student Financial Reynolda Hall Roo Attn: Karen Brown	Dept (required) In glocumentation (red form with all suppose m 107	Acct (required) 11099 ex: Invoice, etc.) to the	(optional)	(options)		(required)			
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http://finance.wfu.edu/faculty-staff/financial-reporting



Scenario:

- Conference held on 12/29/13
- Payment received on 1/10/14



Transaction Detail Report

Document	Transaction Date	ransaction Date Chart Fund Fund Description Department Description		•	Account	Account Description	Fiscal Year	Fiscal Period	Activity Date	Transaction Description	Amount		
Decemb	oer												
JX130014	12/31/2013	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	06-Dec	01/04/2014	12/29 Google Conference	(6,000,000.00)
January	1												
JX13R014	01/09/2014	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	07-Jan	01/09/2014	12/29 Google Conference	6,000,000.00
F0030700	01/10/2014	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	07-Jan	01/10/2014	Conference Services	(6,000,000.00)



Definition: WFU has received the benefit of the good or service from an outside vendor, during the current period, but has not paid for the item.

Threshold: January 1st - 6th: \$0

January 7th -13th:

T&E \$500

Deacon Depot \$1,500

Other \$75,000

Cutoff Dates:

December 31st

June 30th



Campus Responsibility:

 Send approved invoices or other documentation to Accounts Payable (within established deadlines of January 6th and January 13th).

FAS Responsibility:

- Record the expense in December, for FY14 December reporting.
- Reverse December journal entry in January (AP receives documentation Jan. 7th Jan. 13th).
- Pay the vendor the full amount owed.



Scenario #1:

- Services provided: 12/29/13
- Invoice Date: 1/2/14
- Invoice Provided to AP: 1/3/14





Transaction Detail Report

Document	Transaction Date	Chart	Fund	Fund Description	Department	Department Description	Account	Account Description	Fiscal Year	Fiscal Period	Activity Date	Transaction Description	Amount
Decemb	er												
I0023535	01/05/2014	R	111111	Unrestricted	112802	Conference Services	56527	Miscellaneous Expense	2014	06-Dec	12/31/2013	Firework Productions, Inc.	2,000,000.00



Scenario #2:

- Goods provided: 12/29/13
- Invoice Date: 1/7/14
- Invoice Provided to AP: 1/10/14





Transaction Detail Report

Document	Transaction Date	Chart	Fund	Fund Description	Department	Department Description	Account	Account Description	Fiscal Year	Fiscal Period	Activity Date	Transaction Description	Amount
Decemb	er												
JX13D018	01/10/2014	R	111111	Unrestricted	112802	Conference Services	54011	Catering	2014	06-Dec	12/31/2013	Beverages, Inc.	500,000.00
January													
JX13J018	01/10/2014	R	111111	Unrestricted	112802	Conference Services	54011	Catering	2014	07-Jan	01/10/2014	Beverages, Inc.	(500,000.00)
I0023565	01/13/2014	R	111111	Unrestricted	112802	Conference Services	54011	Catering	2014	07-Jan	01/13/2014	Beverages, Inc.	500,000.00



Definition: Cash received by WFU prior to providing the services to the outside party.

Threshold: \$0

Cutoff Dates:

December 31st

June 30th



Campus Responsibility:

- Deposit proceeds when received.
- Complete the Deferred Revenue Form found on the Finance website (and on next slide) for Account Receivable transactions (use same FOAPAL as deposit).

FAS Responsibility:

- December journal entry to record the deferred revenue and cash receipt, for FY14 December reporting.
- January journal entry to reverse December entry, and recognize the revenue in January.



WAKE FOREST												
<u>Deferred Revenue Form</u> YOU MUST OPEN/USE THIS FORM WITH ADOBE												
If pa					orest prior to 7/1 for evenue may be ned		hich					
Please answer all of	the following quest	tions:										
Please answer all of the following questions: 1- When will the service be performed?												
2- When	was the payment r	received?										
3- Descri	ibe the nature of th	e transaction:										
4- Have	you done the journ	al entry to credit ac	count #21009? (RE	SPONSE REQUIRED	You Must Select ONE	:						
	yes , then please at	•										
If	no , then please inc	licate the Fund/Dep	ot/Acct/Activity/Loc	cation where the re	venue was deposite	d and the amount						
	FAS will determin	ne if an accrual is ap	propriate.									
	Fund (required)	Dept (required)	Acct (required)	Activity (optional)	<u>Location</u> (optional)	Amount (required)	<u>JE Date (if</u> applicable)					
Acct to Debit					T T T T	<u>treduiten/</u>	мрричине/					
Accrual Acct to Credit	111111		21009									
5- Plea	se attach all suppoi	rting documentatio	n to this form.									
Fi	se send the comple		ipporting documen	ntation to:								
UCC-FAS Attn: Jennifer Killingsworth 7- If you have questions, please contact Jennifer Killingsworth at 758-4088 or email killinjl@wfu.edu												
Your Contact Information:												
Department N	ame:			Depositor Name	:							
Campus Phone	Campus Phone Number: Submission Date:											

http://finance.wfu.edu/faculty-staff/financial-reporting



Scenario:

- Payment received on 12/29/13
- Conference held on 1/15/14



Transaction Detail Report

Document	Transaction Date	Chart	Fund	Fund Description	Department	Department Description	Account	Account Description	Fiscal Year	Fiscal Period	Activity Date	Transaction Description	Amount
December													
F0010000	12/29/2013	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	06-Dec	12/29/2013	Conference Services	(10,000,000.00)
JX13D014	12/31/2013	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	06-Dec	12/31/2013	1/15 Google Conference	10,000,000.00
January	•												
JX13J014	01/09/2014	R	111111	Unrestricted	112802	Conference Services	46015	Rental Revenue	2014	07-Jan	01/04/2014	1/15 Google Conference	(10,000,000.00)

FY14 Mid-Year Closing

Jennifer Killingsworth Assistant Director, General Accounting





Definition – Prepaid expenses are recorded when the University pays for goods and services that will be received or used in a future reporting period. The invoice is paid in full upon receipt. The portion that is considered prepaid is recorded as an asset to be expensed in a future period.

Threshold – \$10,000

Cutoff dates – Currently we recognize 2 distinct reporting periods in each fiscal year:

July 1 – December 31 January 1 – June 30







FAS Responsibility:

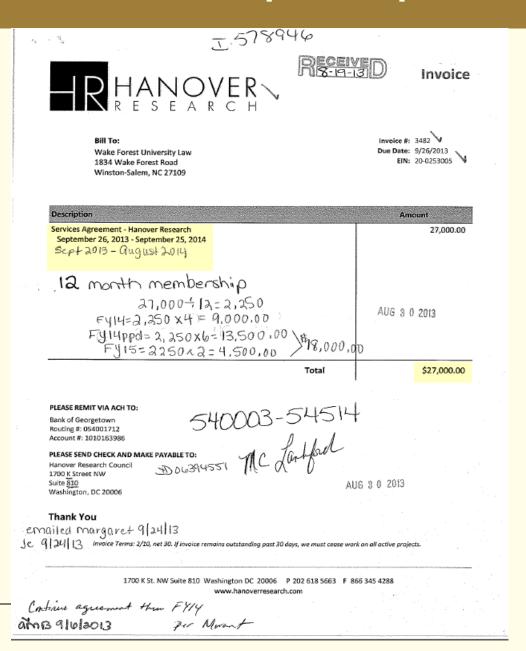
- After invoice payment, Accounts Payable reviews each invoice over \$10,000 to determine if a portion should be reclassified to prepaid.
- Accounts Payable prepares a journal entry to move a portion of the expense to the prepaid account.
- Accounts Payable emails the invoice approver to inform them of the entry and gives them instruction about future entries.



Invoice example

Notice:

Dates of service Amount of service





Accounts Payable entry to move to Prepaid:

	WAKE FOREST UNIVERSITY JOURNAL ENTRIES													
	Journal ID: RULE-CODE: Posting Date: Hash Total: 36,000.00 (Total Debits plus Total Credits ignoring signs) Prepared By: Allison Belton Phone # 5183 Date Prepared: 9/30/2013 0:00													
	1,000	Journal ID:		ard south that					Total Debits plus Total Credits ignoring signs)					
		RULE CODE:					<i>389</i>		Allison Belton Phone # 5183					
		Posting Date:	1. J. F. J. J. D. S. S.			4.00	Same of the same o	Date Prepared:						
200 S		Gray ar	eas are for Report	ing's use only				Approved By:						
								Date Submitted:						
No.	Chart	FUND (6 Characters)	ORGANIZATION (6 Characters)	ACCT (5 Characters)	ACTIVITY (6 Characters)	LOCATION (6 Characters)	DEBIT	CREDIT	LINE DESCRIPTION (30 Characters)					
3 1	R	111111.		15017			13,500.00		PPD_I0578946_HanoverRsch_Jan'14-Jun'14					
2	R	111111		15017			4,500.00		PPD_I0578946_HanoverRsch_Jul'14-Aug'14					
3	R	111111	540003	54514				18,000.00	PPD_I0578946_Hanover Research					
4	R													
5	R		İ			-								
6	* R.	<u> </u>												
7	R.													
8'	R	<u> </u>	· · · · · · · · · · · · · · · · · · ·	-										
91	R	·							-					
10	R		-											
11	R													
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13	R													
14	R													
15	R													
16	R													
17	R													
18	R													
19	· R													
20	R													
24	R													
22	R													
1.23	R			-										
24	R													
25	R													
26	R													
						TOTAL	18,000.00	18,000.00	<==== Please enter Hash total above					



Deferral: Expense Prepaid

Accounts Payable email example:

From: Allison Belton [mailto:beltonam@wfu.edu]

Sent: Friday, October 04, 2013 4:41 PM

To: Margaret Lankford

Subject: Hanover Reserach I0578946-Prepaid Analysis

Margaret,

Accounts Payable reviewed the invoice from Hanover Research for service agreements totaling \$27,000. After our review of the invoice, a portion of the invoice should be recorded in the prepaid account. I completed a journal entry to move \$18,000 to the prepaid account. You will need to complete journal entries to remove the items from the prepaid account according to the schedule below.

Period to Prepare a Journal Entry	Amount of Journal Entry	Account Code
January 2014	\$13,500.00	111111(fund)-540003(department)-54514(account)
July 2014	\$4,500.00	Same as above

If you have any questions, please don't hesitate to contact me.

Thank you,

Allison



Cognos transaction detail July - December after prepaid entry by AP:

W	WAKE FORES	ST												
Trans	action Det	ail Rep	ort											
Document	Transaction Date	Department	t Department Description	Account	t Account Description	Fiscal Year	r Fiscal Period	Activity Date	Supplier Name	Transaction Description	Amount			
I0573214	07/25/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	01-Jul	07/25/2013	A New Leaf, Inc.	plant maint. for May 2013	125.00	i		
I0575138	08/09/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	02-Aug	08/09/2013	A New Leaf, Inc.	plant maintenance July 2013	125.00	j		
I0578743	08/30/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	02-Aug	09/03/2013	HRC Behavioral Health & Psychiatry, PA	sessions 9/1/1-8/31/12	1,400.00	1		
I0578745	08/30/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	02-Aug	09/03/2013	HRC Behavioral Health & Psychiatry, PA	sessions 9/1/12-8/31/13	1,400.00	i		
10578946	08/30/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	02-Aug	09/04/2013	Hanover Research Council, LLC, The	svcs agreement 9/26/13-9/25/2014	27,000.00	Sept F	FY14 - Aug F	FY15
I0580468	09/12/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	03-Sep	09/12/2013	A New Leaf, Inc.	plant maintenance for August 2013	254.00	1		
J0046840	09/30/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	03-Sep	10/07/2013		I0578946 Hanover Rsch	(18,000.00)	Jan FY	/14 - Sept F	-Y15
I0586240	10/11/2013	540003	Law: General Expenses	54514	Professional and Contract Services	2014	04-Oct	10/11/2013	A New Leaf, Inc.	plant maintenance Sept 2013	254.00	1		
Total											12,558.00			
										4 months in July-Dec period	9,000.00	1		
									FY14	6 months in Jan-Jun period	13,500.00		18,000.00	
									FY15	2 months in July-Dec period	4,500.00	1	20,000.00	
											27,000.00	1		



Campus Responsibility:

- Potential identification of prepaid expense invoices.
- Submit future journal entries as instructed by Accounts Payable.
 Department entry to expense Jan FY14 Jun FY14:

	WAKE FOREST UNIVERSITY JOURNAL ENTRIES													
								Hash Total:		+ Credits = Has		27,000.00		
					-					+ Credits = Has				
		RULE CODE			_			preparer's name:						
	Mont		January 31, 2014		-			eparer signature:						
		Gray areas a	are for FAS use only											
_	·	EL INID		LOOT		LOGITION		over's signature:		I WE BES	Date:			
Seq.	Chart (B,H,F,X)	FUND (6 Characters)	ORGANIZATION (6 Characters)	ACCT (5 Characters)	(6 Characters)	(6 Characters)	DEBIT	CREDIT			CRIPTION rs (maximum)			
1	R	111111	540003	54514	(o cridi docoro)	(o cridi dotoro)	13,500.00		10578946 Hanove					
2	B	111111	3,000	15017			10,000.00		10578946 Hanove					
3				10011				10,000.00	100100401101040	гохр рра оагг				
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25														
						TOTAL	13,500.00	13,500.00	<==	=Debits Mu	st Equal Cred	its		
			ENTRY MUST BE											

What is your role?

- Review your reports and research any unusual or incorrect items (should be done throughout the year) as soon as possible.
- Make sure all deadlines are met and that you have followed all mid-year deadlines and procedures that will be discussed today.
- Please ask questions if you need help!!





Questions so far?





How much revenue did we defer at June 30, 2013?

\$23,193,502

How much did we have in prepaid expenses at October 31, 2013?

\$2,081,718

What department had the most in prepaid expenses at October 31, 2013?

ZSR Library with \$1,474,689



Key Dates for Fiscal 2014 Mid-Year Close First Departmental Close

December 20th * Final 2013 Bi-Weekly Payroll posted by 5PM

December 31st * All deposits to cashier by 2:30PM

* Final 2013 Exempt payroll posted by 5PM

* Mid-Year End

January 3rd * Journal entries in FAR by 5PM

* Final payroll adjusting entries posted by 5PM

January 6th * All December gifts in Advancement by 4PM

* Payroll reallocations and redistribution in Payroll by 5PM

* Final Invoices, employee travel expense reports, and expenditure

vouchers in Accounts Payable (AP) by 5PM

January 8th * Procurement card (Pcard) updated in Works for

statement ending 1/2/14 5PM

* All December gifts posted by Advancement by 5PM

* All December receiving completed through Deacon Depot by 5PM

* FIRST Departmental Close – Draft reports available after 5PM



Key Dates for Fiscal 2014 Mid-Year Close Final Departmental Close

January 9th - January 15th

January 13th

January 15th

- * Accruals, deferrals and adjustments posted by FAS
- * Final day send accrual documentation to AP
- * FINAL Departmental Close Reports available after 5PM





Close comparison

1st Departmental Close 1/8/14

- Deposits made by 12/31/13
- MO12 and BW26 payrolls
- Payroll reallocations and redistributions
- December gifts
- Receiving completed in Deacon Depot

Final Close 1/15/14

- Deferral of Spring Tuition Revenue billed in December
- Deferral of Tuition Prepayments
- Pcard for statement ending 1/2/14 accrued
- Invoice accruals by Accounts Payable
- ST01 payroll 70% accrued
- BW01 payroll 70% accrued

FY14 Mid-Year Closing

Allison Belton Director, Accounts Payable





The appropriate documentation must be submitted by at least January 6th in order to be recorded in December:

- Invoices
- Travel expense reimbursements



Travel and Entertainment Voucher and Expenditure Voucher forms can be found at:

http://www.wfu.edu/fas/yearend/index.html



When do we need to accrue?

- 1. If a good was received or the service was performed by December 31st AND
- 2. an invoice is not received prior to the close dates.

Items that may be accrued:

- Employee reimbursements
- Outside service contractor invoices
- Supplier invoices for goods





Accrual Documentation

- If your department has expenses that need to be accrued, you should submit documentation that provides price (quote), name of the supplier, and items purchased.
- The documentation could be in the form of:
 - Quote
 - Requisition
 - Contract
- Documentation to support an accrual should be sent to AP as soon as possible in January. The final day that we will accept documentation is January 13th.
- Please do not send documentation for an accrual if:
 - You have an open purchase requisition in fiscal 2014
 - You receive an invoice prior to the second departmental close



University Procurement Card (Pcard)

The statement closing date is January 2nd. All transactions must be updated in Works no later than 5PM January 8th. These transactions will appear as accruals on Final Close financial reports available on January 15th after 5PM.

If you will be out of the office during the critical date period, please have someone else designated as a proxy to update Works and submit documentation. DO NOT GIVE YOUR USERNAME AND PASSWORD TO SOMEONE ELSE!



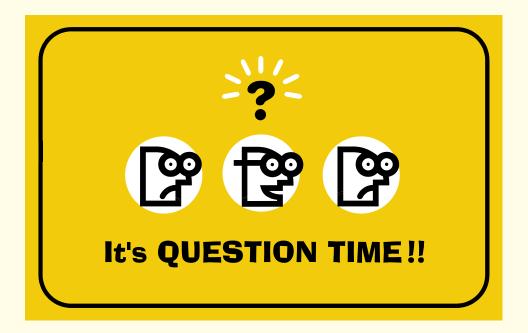
Please ensure that all receiving has been completed in Deacon Depot and that the correct receipt date has been entered



- The receipt date in Deacon Depot defaults to the current date
- Please override, if necessary, the receipt date and input the actual date the goods were received or the services were rendered

Please make sure that receiving is completed by 5PM January 8th in Deacon Depot for items received in December to ensure the proper reporting of goods and services to the correct month.





Business Process Evaluation

Brandon Gilliland Associate Vice President for Finance & Controller





Business Process Evaluation



"I have some paperwork to catch up. If I'm not back in two days, organize a search and rescue team!"



Business Expense Reimbursement and Reporting

Challenges

Nonstandard paper intensive processes are inefficient and cause processing delays

Do not have the ability to report business expense spend in a format that can be analyzed in a meaningful way to support decision making

Approvals are achieved through manual routing of forms

Current system does not allow for tracking of the reimbursements (multiple approvals before getting to Accounts Payable)

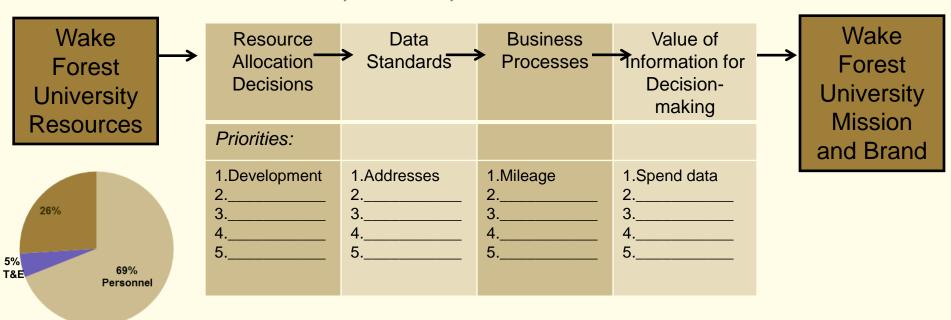






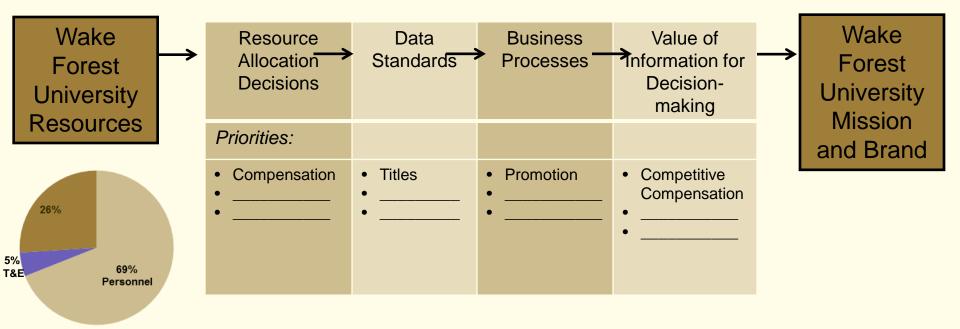
T&E Framework Example

Travel, Meals, & Entertainment



Personnel Framework Example

Personnel





Prioritization of business processes

Training

Mapping "As Is" and "Should Be"

Process, Data, and System Requirements

Quantification of Investment and Efficiency / Gains

Quick wins vs. Longer Term Solutions

Value and difficulty

Michael Logan Manager, Strategic Sourcing





Current State

- The University has not communicated standard payment terms to our suppliers
- AP pays based on terms noted on the invoice with no way to ensure the terms are per contracts in place at the University

Future State

- The University is moving to N45 standard payment terms
 - Exclusions:
 - Enrolled in electronic payments
 - Any supplier that has an updated active contract on file in Procurement Services that has defined terms
 - Entities that include, but not limited to:
 - Universities
 - Benefit payments
 - Employee and student reimbursements
 - Student refunds
 - Government entities



- Benefits to the University
 - If suppliers elect the vCard option of payment, the electronic payment format will generate revenue for the University
 - Increases cash flow an additional 15 days
 - Reduces bank fees and stop payment charges on lost checks

- Benefits to the Supplier
 - Improved cash flow because the supplier receives the money faster than a check
 - Prompt settlement by minimizing payment delays



Communications

- Communication to the campus
- Communication to the suppliers

Appeals Process

- There will be an established appeals process for suppliers not wanting to move to N45 day terms
- This process will be sensitive to small, local, or disadvantaged suppliers

What can you do to help?

- Ensure that Procurement Services has a copy of all active and updated contracts. Email them to contracts@wfu.edu
- Any supplier questions or concerns need to be forwarded to Procurement Services
- Include Procurement Services in future contract negotiations







Upcoming Classes

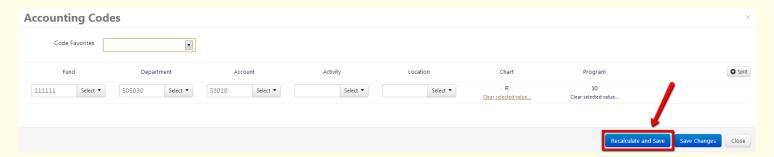
Deacon Depot		
Tuesday, Dec 3rd	Afternoon Snack Break: New UI	2:00p
Wednesday, Dec 4th	Shopping & Receiving	9:00a
Wednesday, Dec 4th	Power of Document Search	11:00a
Thursday, Jan 16 th	Profile Setup Lab	9:00a
Evolution of a Journa	al Entry	
Monday, Dec 16th		3:00p
University Credit Card Training		
Friday, Dec 6th		1:00p
Xerox Copier Training		
Tuesday, Dec 3 rd	Departmental Training	11:00a and 1:30p
Wednesday Dec 4th	Help Desk Training (virtual)	9:00a
Thursday, Dec 12 th	Departmental Training	10:30a and 1:00p
Cognos Financial Reporting Training		
Wednesday, Dec 11th		2:00p
NOVAtime		
Wednesday, Dec 11th	PTO Management for Exempt Staff	3:30p

Training Updates

Finance Learning Scoop

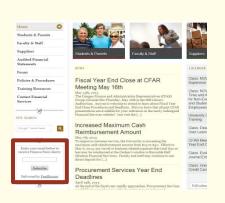
Deacon Depot Express Checkout – Editing Account Codes

- Use Recalculate and Save to save any changes and pull in chart and program codes.
- Save Changes only saves the data on the screen but does not pull in chart and program.



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- Thursday, December 12, 2013 9:00-10:30, Benson 401 B
- Monday, January 27, 2014 2:00-3:30, Benson 401 A/D
- Tuesday, February 25, 2014 3:30-5:00, Benson 401 A/D
- Wednesday, March 26, 2014 10:30-12:00, Benson 401 A/D
- Wednesday, April 23, 2014 9:00-10:30, Benson 401 A/D
- Wednesday, May 14, 2014 9:00-10:30, Benson 401 A/D